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<td>Author(s)</td>
<td>Barry, Margaret M.</td>
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<td>Publication Date</td>
<td>2005-06</td>
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<td>Publisher</td>
<td>SAGE Journals Online</td>
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<tr>
<td>Link to publisher's version</td>
<td><a href="http://ped.sagepub.com/content/12/2_suppl/9.refs">http://ped.sagepub.com/content/12/2_suppl/9.refs</a></td>
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Mental health promotion
works: a review

Positive mental health is a value in its own right; it contributes to the individual’s well-being and quality of life; and also contributes to society and the economy by increasing social functioning and social capital. Positive mental health refers to human qualities and life skills such as cognitive functioning, positive self-esteem, social and problem solving skills, the ability to manage major changes and stresses in life and to influence the social environment, the ability to work productively and fruitfully and to make contributions to the community, and a state of emotional, spiritual and mental well-being (Hosman, 1997; WHO, 2001). Mental health is an integral part of overall health and well-being and in a broad sense, reflects the equilibrium between the individual and the environment (Lethinen et al., in press).

Lack of positive mental health, mental health problems, and mental disorders are not exclusive to any special group, and are found in people of all regions, countries and societies (WHO, 2001). The lack of access to education, health care or environmental resources, or even at a more basic level, the lack of food, water or shelter contribute to mental health strain in populations around the world. Not only individuals suffering from mental health problems but also their families, have to bear the negative impact of stigma, discrimination and social exclusion.

Mental health promotion targets the whole population and focuses on enabling and achieving positive mental health. This multidisciplinary area of practice aims to enhance well-being and quality of life for individuals, communities and society in general. Mental health promotion conceptualises mental health in positive rather than in negative terms and delivers effective programmes designed to reduce health inequalities in an empowering, collaborative and participatory manner. Mental health promotion endorses a competence enhancement perspective and seeks to address the broader determinants of mental health. This is in keeping with the fundamental principles of health promotion as articulated in the Ottawa Charter (WHO, 1986).

There is a growing theoretical base and accumulating body of evidence to inform health issues and developing effective interventions are equally targeted and supported across low-, medium- and high-income countries. Currently available effective programmes need to be brought to scale, and whenever possible, disseminated, adopted and implemented across countries tailoring to the cultural variation in different social contexts and being adopted according to available resources. These efforts will move the field towards fully achieving the definition of health expressed by the World Health Organization: A state of complete physical, mental and social well-being and not merely the absence of disease or infirmity (WHO, 2001b p.1).

Eva Jané-Llopis, Margaret Barry, Clemens Hosman and Vikram Patel

Disease Control and Prevention (CDC) has developed the Health-related Quality of Life (HRQOL) set of questions and incorporated it into the nationwide Behavioural Risk Factor Surveillance System. The purpose of the HRQOL is to assess and track ‘perceived physical and mental health over time’ with the inclusion of the concept of perceived mental health (Hennessy, Moriarty, et al., 1994). Such measures track whole populations over time, and provide a summary score for positive mental health as well as poor mental health. Despite the considerable success of this single measure, there is a need for more measures similar to the HRQOL that are able to determine the number of individuals in the population who may have elevated levels of depressive symptoms but no depressive disorder; thereby determining the need for promotion and prevention interventions capable of reducing the number of people who go on to experience depressive episodes.

The way forward

In recent years the field of mental health promotion and prevention of mental disorders has acquired world-wide recognition. New initiatives are being undertaken and new research is emerging, however, there are many areas that need to be further developed. First, there is a need for greater investment in mental health policies and interventions that are evidence-based and incorporate social and contextual determinants of mental health. Second, it is crucial to ensure that opportunities for addressing mental health problems are available to all individuals, communities and societies (WHO, 2001). Future research priorities should address the following areas:

1. Defining mental health promotion and prevention
2. Developing and testing mental health promotion and prevention programmes
3. Evaluating mental health promotion and prevention programmes
4. Developing models of mental health promotion and prevention
5. Measuring mental health promotion and prevention

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IUNPE – PROMOTION & EDUCATION SUPPLEMENT 2 2005

Key words
• mental health promotion
• prevention
• evidence
• review
the development of mental health promotion practice (Barry, 2001, 2002; WHO 2004a; WHO 2004b; Jané-Llopis and Anderson, in press). Evidence from systematic reviews of mental health promotion and preventive interventions shows long-lasting positive effects on multiple areas of functioning, leading to outcomes such as improving mental health (Durlak and Wells, 1997; WHO, 2004a), reducing risks of mental disorders (Mrazek and Haggerty, 1994; Jané-Llopis et al., 2003; WHO 2004b) and producing social and economic benefits (Hosman and Jané-Llopis, 1999).

The Ottawa Charter for health promotion (WHO, 1986) provides a framework for improving the populations’ health in a holistic manner tackling health determinants at different levels. Mental health promotion is based on the fundamental principles of the Ottawa Charter, and this paper aims to review and present some of the evidence of mental health promotion under the five headings of the Charter. This is not a systematic review but an overview presenting some examples that illustrate the efficacy of mental health promotion. The paper draws on different sources of evidence from across a number of levels i.e. from systematic reviews, randomised controlled trials (RCTs), quasi-experimental and process evaluations. Specific efforts have been undertaken to include initiatives or programmes from middle and low-income countries by inviting practitioners to submit descriptions of their work. To continue gathering and disseminating practices from all over the world, professionals in this field are encouraged to contact the first author of this paper if any of their work could be included in a worldwide database of programmes for mental health promotion (www.imhpa.net).

1. Building healthy public policy

Building healthy public policies puts health on the agenda of policy makers in all sectors and at all levels, directing them to be aware of the health consequences of their decisions and to accept responsibilities for health. Such policies include legislation, fiscal measures, taxation, and organisational change. Existing public policies in some health and social domains have also proven to promote mental health, such as policies aiming to increase access to education, housing, nutrition or health care. These are particularly relevant in low income settings, where conditions for health are compromised, as further described by Patel (2005) in this volume.

1.1. Nutrition

Improving nutrition in socio-economically disadvantaged children can lead to healthy cognitive development and improved educational outcomes, especially for those at risk or living in impoverished communities. Effective nutrition intervention models include complementary feeding and growth monitoring (WHO, 2004a; WHO, 2004b). These have combined nutritional interventions (such as food supplementation) with counselling on psychosocial care (e.g. warmth, attentive listening) (WHO, 1999) indicating cost-effective outcomes (WHO, 2002). Iodine, which can be supplemented through iodination of salt or water, is central to preventing mental and physical developmental delay and impairment in learning ability (WHO, 2002). Global efforts supported by UNICEF have led to 70% of the world’s households using iodized salt, which protects 91 million newborns from iodine deficiency (UNICEF, 2002 report).

1.2. Housing

Poor housing has been used as an indicator of poverty and as a target to improve public health and reduce inequalities in health. Results from a systematic review indicate that improvement of housing conditions has lead to positive impacts on individual health and mental health outcomes. These include improvements in self-reported physical and mental health, perceptions of safety, crime reduction and social and community participation (Thomson, Petticrew and Morrisson, 2001; WHO, 2004a; WHO, 2004b). In this volume, Moodie and Jenkins (2005) expand on the effects of urban planning for positive mental health.

1.3. Access to education

Low levels of literacy and education are a major social problem in many countries, particularly in South Asia and sub-Saharan Africa, and tend to be more common among women (Patel and Jané-Llopis, in press). Lack of education limits the ability of individuals to reach their full potential in terms of life opportunities, access to work and economic entitlements. While there are impressive gains in improving literacy levels in most countries through better educational programmes targeting children, there is much less effort directed to illiteracy among adults. Ethnographic research in India (Cohen, 2002) suggests that programmes aimed at improving literacy in adults may have tangible benefits in promoting mental health. This research has noted that ‘literacy programmes have significant consequences beyond the acquisition of specific skills. By bringing women together in new social forms that provide them with information about and ideas from wider worlds, the classes were potential catalysts for social change....by participating in the campaigns as volunteer teachers, impoverished literate women and girls gained a sense of pride, self-worth and purpose’ (Cohen, 2002).

1.4. Taxation of addictive substances

Effective regulatory interventions for addictive substances include taxation, restrictions on availability and total bans on all forms of direct and indirect advertising (Anderson, 1999). One of the most effective interventions has proven to be the taxation of tobacco and alcohol products. Price is one of the largest determinants of alcohol and tobacco use. A tax increase that raises prices by 10% reduces both the prevalence and consumption of tobacco products by about 5% in high income countries and 8% in low-income and middle-income countries (Chaloupka et al., 2000). Similarly for the case of alcohol, although the impact of price varies across countries and beverage categories, a 10% increase in price can reduce the long term consumption of alcohol by about 7% in high income countries, and, although there are very limited data, by about 10% in low income countries (Anderson et al., in press). Direct health

Effective interventions: The Ottawa Charter and mental health promotion

The evidence of the efficacy of interventions for mental health promotion is presented under the five headings of the Ottawa Charter. In presenting the evidence in the framework of the Ottawa Charter, the authors propose to consider the inclusion of mental health promotion as an integral part of health promotion interventions and policies.
and social outcomes of taxation policies include the reduction of traffic accidents, other intentional and unintentional injuries, such as suicide, family violence, and the associated negative mental health impacts of the consequences attributed to alcohol consumption (Anderson et al., in press).

1.5. Regulatory policy at the workplace
Similarly workplace policies have been shown to have positive impacts on mental health. Interventions at the organisational level tend to include legal policies associated with improving job security and job conditions. Effective meso strategies to improve mental health and to prevent the risk of mental disorders include: (1) task and technical interventions (e.g., job enrichment, ergonomic improvements, reduction of noise, lowering the workload); (2) improving role clarity and social relationships (e.g., communication, conflict resolution); and (3) interventions addressing multiple changes directed both at work and employees (Price and Kampier, in press). Notwithstanding the existence of legislation with respect to the psychosocial work environment, these interventions still remain underused (Schaufeli and Kampier, 2001). Policy initiatives such as the EU Framework Directive (89/391/EEC) (1989) recommend a holistic approach towards employees’ well-being at work, taking into account psychological well-being and physical health in occupational safety and health policy. The 2001 European Council conclusions on combating stress and depression-related problems (Official Journal of the European Community, 2002/C 6/01) and the Communication on Health and Safety at Work (COM 2002, 118 final, 11 March 2002) emphasise the importance of good working conditions, social relations and the promotion of well-being at work.

2. Creating supportive environments
The Ottawa Charter advocates for the creation of supportive environments which puts the emphasis on a socio-ecological approach to health, promoting the change of home, work and community environments with the aims of improving control over the determinants of health. The creation of supportive environments has received increasing attention in mental health promotion as mental health is mediated by the interaction between the individual, the environment and wider social forces. This perspective moves mental health beyond an individualistic focus to consider the influence of broader social, cultural and economic factors. The socio-ecological perspective underscores the importance of mediating structures such as home, schools, workplaces and community settings as providing key contexts for mental health promotion interventions operating from the micro to the macro levels.

2.1. Creating supportive home environments for early development
Intervention research in early life has focused on intervening through home-based strategies focusing on the family environment, as mental health is shown to be strongly linked to a healthy and supportive family life. Most home-based interventions are particularly directed to vulnerable children and families for example, those with socio-cultural, health, psychological and psychosocial vulnerabilities. These types of interventions aim to support parenthood through education on the health and development of the newborns, to enhance responsible and sensitive parenting styles and to facilitate the development of healthy parent/child relationships. Some successful interventions are described below. Tables 1-3 present a sample of other examples of existing programmes across settings.

Home visiting for families at risk
A classic example of an effective home-based intervention is the Prenatal/Early Infancy Project (Olds et al., 1998, 2002), a two-year home visiting programme designed to serve low-income, at-risk pregnant women bearing their first child. Several evaluations, using a randomised controlled trial design, showed that the programme had health benefits for the newborns including an increase of up to 400 grams in birth weight, a 75% reduction in preterm delivery, more than a two-fold reduction in emergency visits, a lessening of severity for hospitalisations when they occurred and less reports of child maltreatment. The programme showed improved health and social outcomes for the mothers as well, such as an 82% increase in employment rates. Health and social outcomes extended up to age 15, when their children were 56% less likely to have problems with alcohol or drugs, reported 56% fewer arrests and 81% fewer convictions. Olds and colleagues have argued that home-based programmes are cost-effective because a ‘major portion of the cost for home visitation can be offset by avoided foster care placements, hospitalizations, emergency room visits, and child protection service worker time. Even the most expensive programmes pay for themselves by the time the children are 4 years old’ (Olds, 2002).

Similarly Home-Start is a family support programme that aims to help families under stress and prevent family crisis and breakdown. The programme aims to increase the confidence and independence of the family and to prevent family crisis and breakdown through supporting and empowering parents and assisting children in their development (McAuley, Knapp, Curry & Sleen, 2004). The project approach is to support the mental health of parents and their children by offering time, friendship and practical help by volunteers. The volunteers visit the families for one year (Hermanns et al. 1997). A large number of countries worldwide have started working with the Home-Start method including Greece, Norway, Hungary, the United Kingdom, Ireland, Canada, Australia, the Netherlands, the Czech Republic, Israel, Russia, Uganda, Kenya, Sri Lanka and South Africa. Each local Home-Start project is grounded within the community it serves and is therefore, focused on meeting identified needs. Local projects base their work on information about the needs of local children, parents, referrers, volunteers and staff. There have been some evaluation studies on Home-Start in the UK, Ireland and the Netherlands although no randomised controlled studies have been undertaken. Evaluation studies have found high levels of reported parent satisfaction with the Home-Start programme and they considered it had made a positive difference to their lives (Van der Eyken, 1982; Gibbons and Thorpe, 1989; Frost et al., 1996, Rajan et al., 1996; Shimman, 1994). However significant long term differences between the group of families who received the Home-Start programme and the comparison group have not yet been clearly identified (Reading, 2005; Hermanns et al., 1997).
Home visiting support for mothers with depression

Interventions targeting the early years of life have also provided outcomes on parental mental health such as reductions in maternal anxiety and depression symptoms and more positive attitudes towards children, both in healthy mothers (Erickson, 1989) and in mothers with depression (Gelland, 1996; Van Doesum, Hosman and Riksen-Walraven, 2005). Especially mothers experiencing depression tend to be less engaged in their interactions with their babies than non-depressed mothers. A pilot study conducted in a deprived peri-urban settlement in South Africa, where the prevalence of postpartum depression is reported to be three times higher than that of developed countries (Cooper et al., 1999), showed preliminary evidence that the quality of mother-infant engagement was significantly more positive for those mothers who received a mother-infant intervention delivered by unqualified, but trained, community workers (Cooper et al., 2002).

Communities supporting early parenthood

Another example of an effective programme in creating supportive environments is the Community Mothers Programme. This intervention recruits and trains volunteer mothers in disadvantaged areas to give support and encouragement to first-time parents in child-rearing (Johnson, Howell and Molloy, 1993). The programme focuses on health care, nutritional improvement and overall child development. Evaluation showed increased maternal self-esteem, parent-child interaction and improved dietary intake. A 7-year follow-up (Johnson et al., 2000) indicated that benefits had been sustained and extended to subsequent children. Many of the Community Mothers had also become involved in adult education programmes such as literacy, counselling and personal development as a result of their contact with the programme, demonstrating a spin-off from the process of empowerment. This programme has been widely replicated and various models are in operation across Ireland, the Netherlands (Mothers inform Mothers, Hanrahan, Prinsen and De Graaf, 1997) the UK (The Child development programme, Barker, Anderson and Chalmers, 1992), Australia and the USA. Replications include an initiative with the Irish Traveller Community, an indigenous ethnic minority group whose health status is significantly lower than the national average (Fitzpatrick, Molloy and Johnson, 1997). The success of this initiative suggests that the programme has potential for adoption by other low-income communities across the globe.

Similarly, it has been stated that home-visiting programs might be especially useful in low-income countries, because of constraints in access to health care, education on parenting, access to information or illiteracy. In addition, these types of interventions can be delivered by lay persons in the community when resources are scarce for health care providers. An example of such intervention delivered by lay personnel in Jamaica is described in Box 1. The results of the evaluation of the Jamaican Home-Visiting Programme show that it is feasible to integrate psychosocial stimulation into primary health care services.

Box 2

Videotape modelling

One approach to parent training is the use of videotape modelling programmes. These programmes have proven to be efficacious on the short and the long-term in changing a broad range of parent-child interactions. The programme is aimed at teaching parents how to reduce their children’s behaviour problems, especially aggression and non-compliance, and how to increase their children’s prosocial behaviours.

To evaluate the effect of videotape modelling four different interventions were compared: a group discussion videotape modelling training, an individually administered videotape modelling training, a group discussion training (10-12 sessions), and a waiting-list control group.

Results of a randomised controlled evaluation study showed that all three parent training programmes led to reliable and sustained improvements at least up to one year for approximately two thirds of the sample. The group discussion video modelling training was somewhat superior to the other two training groups and was the only intervention that showed sustained and stable improvements over three years.

2.2. Parenting interventions

Group-based parent-training programmes can have a positive impact on the behaviour of children between the ages of 3 and 10 years, and are more cost-effective and successful in the long-term than methods that involve working with parents on an individual basis (Barlow, 1999). A range of different group-based formats and techniques have proven effective. For example, Webster-Stratton (Box 2) has pioneered the use of video-tape modelling in which parents watch numerous examples of interactions between parents and children, followed by discussion and modelling activities (Webster-Stratton, 1982).

Parenting programmes are also effective in promoting the short-term psychosocial health of mothers (Barlow, Coren and Stewart-Brown, 2001). Depression, anxiety/stress, self-esteem and relationship with spouse/marital adjustment were all significantly improved in a meta-analysis of the results.

Box 1

A Jamaican home visiting programme

The Jamaican primary health care services provide health and nutritional advice to parents through home-visiting. To improve the development of children and the mother-child interaction, a psychological stimulation component was added to the home visits. The home-visitors received 8 weeks of nutrition and health care training and a further 8 weeks training in child development, teaching techniques and toy making.

The weekly, biweekly or monthly home visits lasted approximately one hour. Home-visitors would play with the children to illustrate positive techniques and encourage mothers to use praise and positive feedback with their children. Each visit included combinations of games, songs, language, and crayon and paper activities. Toys would be left at the home until the next visit.

Every effort was made to ensure that the curriculum was culturally appropriate, including indigenous songs and games, pictures and books depicting local scenes and people.

The results of a randomised controlled evaluation study showed that the benefits to the mental/cognitive development of the children increased as the frequency of visiting increased, both in the degree of improvement and in the number of different areas of development affected. Results showed that children visited weekly scored higher on the developmental quotient, performance, and hearing and speech, compared to the control groups. It showed that at least weekly visiting is necessary to make a substantial impact on child development.

Box 1. A Jamaican Home-Visiting programme (Powell and Grantham-McGregor, 1980)
of 17 parenting programmes, compared with control groups (Barlow and Coren, 2004). Moodie and Jenkins in this volume (Moodie and Jenkins, 2005) provide some case studies on parenting programmes in the UK. The role of parents and family in the early years of life is crucial. Programmes supporting parents contribute to their welfare, which in turn contributes to the quality of raising children, and consequently can lead to improved well-being of their children.

2.3. Pre-school interventions

Preparing children for school is a great challenge for families and educators. Children from low socio-economic backgrounds are less likely than their middle or higher socio-economic class peers to enter school ready to learn and to achieve academic success. One of the most convincing controlled studies of the long-term benefits of preschool intervention for children living in poverty is the High/Scope Perry Preschool Project (Schweinhart and Weikart, 1998; Schweinhart, 2000). Targeting at risk 3 to 4 year old African-American children from impoverished backgrounds, the programme combines half a day preschool intervention using a developmentally appropriate curriculum with weekly home visits. On the short term children in the intervention groups showed improved cognitive development, lower levels of learning disability, improved academic achievement, better social adjustment and increased high school completion. When followed up through to age 27, young adults showed increased school competence, a 40% reduction in lifetime arrests, a 40% increase in literacy and employment rates, fewer welfare dependence and improved social responsibility (Schweinhart and Weikart, 1998). The costs of US$1000 per child were returned by the benefit produced by the programme, which was estimated to be over US$7000 - US$8000 per child (Barnett, 1993), due to decreased schooling costs, increased taxes paid on higher earnings, reduced welfare costs, decreased justice system costs, and decreased crime victim costs (Schweinhart and Weikart, 1998).

Unfortunately, there are very few cost-effectiveness studies on mental health promotion programmes and although, trials like this one make a strong case for investing in promotion, more efforts should go to undertaking cost-effectiveness studies in this field.

2.4. Schools as a supportive environment to learn and grow

The school setting is central in influencing the behaviour and development of children. Evidence from systematic reviews and intervention trials on mental health promotion in schools highlights that comprehensive programmes that target multiple health outcomes in the context of a co-ordinated whole-school approach are the most consistently effective approach (Durk and Wells, 1997; Tilford, Delaney and Vogels, 1997; Lister-Sharp et al., 1999; Weare, 2000: Greenberg, Domitrovich and Bumbarger, 2001; Harden et al., 2001; Wells, Barlow and Stewart-Brown, 2001; Patton, Olsson and Toubamourou, 2002; Mentality, 2003). Interventions have successfully led to increases, for example, in mental well being, competence and social skills as well as decreases in anxiety and depressive symptomatology. Social outcomes have included, among many, reductions in aggression and bullying and increases in school achievement (Greenberg et al., 2001).

Several programmes have successfully targeted students' transition to a new educational environment, by promoting competence, decision-making, participation and social awareness (e.g. Snow et al., 1986; Elias et al., 1991). The School Transitional Environment Project (Felner and Adan, 1988) goes beyond the curriculum by redefining the role of teachers and restructuring schools' physical settings, successfully reducing absenteeism, drop-out rates and internalising symptoms, while improving self-concept and academic performance (Felner et al., 1993).

Other ecological approaches include whole-school programmes which seek to provide a positive school climate, fostering a sense of identity and connectedness for pupils by altering the school environment. The Australian Mind Matters project promotes connectedness recognising the importance of the organisational structures, the social environment, and the individual within this context (Wynn et al., 1999). Many school-based programmes are also supported by involving parents to some degree. For example, the programme linking the Interests of Families and Teachers (LIFT) (Reid et al., 1999) offers six sessions for parents on how to create a home environment conducive to the ongoing practice of discipline and supervision. In Project PATHS, Promoting Action Through Holistic Education (Gottfredson, 1990), parents, staff, students and community members work together to design and implement improvement programmes. Fast Track also includes the home environment (Conduct Problems Prevention Research Group, 1992), and is composed by elements such as parent training, home visitation, academic tutoring, social skills training, and the classroom-based PATHS curriculum (Greenberg, Kusché and Mihalic, 1998). Olweus' Bullying Prevention Programme applies this whole-school approach to the reduction and prevention of bully/victim problems.

Evaluation has shown significant reductions in reports of bullying and victimization, anti-social behaviour, vandalism, fighting, theft and truancy as

### Box 3

**The Caregiver Support Program**

The Caregiver Support Program was designed to increase social support and participation in work related decision making for caregiver teams in health and mental health care facilities. The programme involved six training sessions of four to five hours long. With groups of approximately ten home managers and ten direct care staff, sessions were focused on: (1) understanding and strengthening existing helping networks within the organizations; (2) increasing worker participation in decision-making and using participatory decision making; (3) teaching supervisors and direct care workers to develop and lead training activities in their home site; and finally, (4) teaching techniques for maintaining these new skills over the long-term.

To ensure effective delivery, social learning principles were employed to engender a strong sense of mastery and to inoculate workers against setbacks.

Results of a large-scale randomised trial indicated that the programme increased the amount of supportive feedback on the job, strengthened participant perceptions of their abilities to handle disagreements and overload at work, and enhanced the work team climate in the group homes. The programme also enhanced mental health and job satisfaction of those who attended at least five of the six training sessions. The Caregiver Support Program also had positive effects on the mental health of those employees most at risk of leaving their jobs.

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Box 3. The Caregiver Support Programme (Hoenay et al., 1995a; Hoenay 1995b)
well as an improved social climate (Olweus, 1989).

2.5. Supportive environments in the workplace
Similarly, interventions at the workplace have been developed to reduce the negative mental health impacts of stressful work. An example of an intervention at the workplace is the Caregiver Support Programme (CSP) a work stress intervention to increase employee coping resources and enhance mental health. The programme led to increases in social support and improved the work team climate (Box 3).

3. Strengthening community action
Based on empowerment principles, strengthening community action emphasizes enabling local communities to actively participate in setting priorities, making decisions, planning strategies and implementing them in order to achieve better health. Effective community interventions focus on the development of building a sense of ownership and social responsibility through the empowerment of community members, and have lead to health and social outcomes around the world.

3.1. Strengthening community networks
The Maryborough Mental Health Promotion Project in Australia (VicHealth, 2002) and the Rural Mental Health Project in Ireland (Barry, 2003) are two examples of projects which employ community models in strengthening community capacity through partnerships for mental health promotion. For example, in both cases, membership of the project planning group was drawn from a wide range of community members who were engaged through a process of participation to effect community change through implementing a range of local initiatives.

An efficacious USA community intervention for at-risk youth is the Midwestern Prevention Project (MPP). This comprehensive, multi-faceted community-based programme is designed to prevent adolescent drug abuse (Pentz, Mihalic and Grotpeeter, 1998). The programme is implemented through well-coordinated, community-wide strategies introduced in sequence a school programme with school boosters, a parent education programme, community organisation and training, mass media programming and local policy change regarding tobacco, alcohol, and other drugs. Evaluation showed reductions in gateway drug use, increased parent-child communications about drug use, decreased self-reported prevalence of monthly drinking up to one year after the intervention (although did not differ after 3 years) and effects on monthly intoxication through the end of high school (Pentz et al., 1998).

Another example is the Communities that Care Program, CTC (Hawkins, Catalano and Arthur, 2002). CTC has been implemented across several hundred communities in the USA and is currently being adopted and replicated in the Netherlands, England, Scotland, Wales and Australia. CTC is a strategy to activate communities to implement community violence and aggression prevention systems (Hawkins et al., 2002). Using local data on risk and protective factors, communities develop action, including interventions operating at multiple ecological levels: the community (e.g., mobilisation, media, policy change), the school (e.g., changing school management or teaching practices), the family (e.g., parent training) and the individual (e.g., social competence) (Hawkins, 1997). CTC supports communities in selecting and implementing existing evidence-based programmes that fit the needs of their community. To date CTC has been evaluated in the USA with pre-post designs and comparisons with baseline data involving about 40 communities in each field-test. Outcomes have indicated improvements in, for example, youth cognitive skills, parental skills, community relations, 30% decrease in school problems, 45% decrease in burglary, 29% decrease in drug offences and 27% decrease in assault charges.

3.2. Community action against substance dependence
A community approach to combating alcoholism and promoting mental health in rural India started with participatory research on the burden of alcohol problems and led to the development of promotion actions including education and awareness building, advocacy to politicians to limit the sale and distribution of alcohol in bars and shops, and mass oaths for abstinence. The programme was implemented through a community movement led by young people and women and village groups for the liberation from liquor. The programme has led to a marked reduction in the number of alcohol outlets in the area and a 60% reduction in alcohol consumption. Social outcomes include larger availability of money for food, clothing, and welfare, and a reduction of domestic violence (Bang and Bang, 1991). A similar multi-faceted intervention in Yunman, China, to prevent drug abuse among youths, involved multiple sectors and leaders in the community. The programme emphasised community participation and action, education in schools, literacy improvement, and employment opportunities. It led to a reduction in the incidence of drug abuse, and a marked improvement in knowledge and attitudes towards HIV/AIDS and drug use (Wu et al., 2002).

3.3. Schools as a gateway for the community
In Pakistan, a school-based programme succeeded in reducing the stigma surrounding mental ill-health in a rural community (Rahman et al., 1998). School-going children acted as a source of information for their families, friends and neighbours in a cascade approach. The evaluation found that the school mental health programme improved school children’s awareness of and attitudes towards mental health problems. There were also positive changes in the attitudes and knowledge of community members. This study has positive implications for adapting such a programme in other communities where levels of formal education and literacy may be low.

3.4. Media campaigns
Challenging stigma and promoting increased awareness of, and positive attitudes towards, mental health issues have been addressed through media campaigns like, You in Mind (Hersey et al., 1984; Barker et al., 1993); the Norwegian Mental Health Campaign (Sogaard and Fonnever, 1995); “Changing minds” by the Royal College of Psychiatrists in the UK; and the World Psychiatric Association’s campaign “Open Doors” (Sartorius, 1997). For example, in Europe, the Norwegian Mental Health Campaign (Sogaard and
Fonnebo, 1995) was a nationwide mass media-based publicity and information strategy over a 6-month period, culminating in a 6-hour television broadcast. The campaign achieved wide penetration, putting mental health issues on the cultural agenda in Norway and changing the knowledge of and attitudes towards mental health problems. In the UK, the ‘You In Mind’ television series had a positive impact on mental-health-related understanding and behavioural intentions of a large and diverse national audience (Barker et al., 1990).

In the USA, the media-based San Francisco Mood Survey Project, aimed to target depression and depressive symptoms in the population (Muñoz et al., 1982). The intervention was delivered through television being available to all individuals in the community. The programme led to a significant reduction in depressive symptoms in those individuals who initially scored at high levels of depressive symptoms and watched the segments during the intervention’s broadcast.

Mass media interventions particularly if they are supported by local community action can have a significant impact on increasing understanding, reducing stigma and increasing knowledge, as well as impacting positively on mental health literacy at the community level. More efforts need to be undertaken to evaluate these types of interventions as they can be highly cost-effective because of their potential reach to large numbers of people.

4. Developing personal skills

Developing personal skills supports personal and social development through providing information, education for health and enhancing life skills. This increases the options available to people to exercise more control over their own health and over their environment to make choices conducive to health.

4.1. Enhancing resilience and promoting social competence

Cognitive restructuring techniques have been used successfully with a range of age groups. For elementary schools, the projects PATHS – Promoting Alternative TInking Strategies (Greenberg et al. 1998), and ICPS – I Can Problem Solve / Interpersonal Cognitive Problem Solving (Shure and Healey, 1993) have proven efficacious in promoting emotional and social competencies in children.

In the Philippines, the Youth Life Enrichment Programme, although not formally evaluated through a controlled trial, has influenced the lives of thousands of teenagers, their families and friends since 1975. Organised by the Philippine Mental Health Association and implemented through student mental health clubs in public schools, the programme has focused on youth as a ‘family facilitator’ (de Jesus, 2003). Themes include self-awareness, positive relationships with others, leadership skills and effective communication as well as fostering positive attitudes towards mental health and people suffering from mental disorder. The materials have been revised three times during the last decade to meet the changing needs of youth and the general community, and now include modules promoting awareness of social issues pertinent to mental health, commitment to social responsibility, spirituality as a way of life, and prevention of drug abuse. Efforts should be placed in evaluating these types of comprehensive interventions where they are implemented.

4.2. Targeting the prevention of depression

The Penn Resiliency Program (PRP) aims to change cognitive distortions and to improve coping skills in children with depressive symptoms (Jaycox, Reivich, Gillham, and Seligman, 1994; Gillham, Reivich, Jaycox, and Seligman, 1995; Gillham and Reivich, 1999; Reivich, Shatté, and Seligman 2000). The programme evaluation has shown reductions in depressive symptoms by half (22% in experimental group versus 44% in controls) at post-treatment, 6-month and 2-year follow-up. Recently, a randomised controlled study of the PRP with Latino and African-American children from low-income families (Cardemil, Reivich and Seligman, 2002) has indicated a sustained effect over six months on the reduction of depressive symptoms for those who were initially symptomatic (Cardemil et al., 2002). The PRP (also called the Pen Optimistic Programme) has been adapted and implemented with success in China (Lei Yu and Seligman, 2002). It reduced levels of depressive symptomatology for up to six months in children and adolescents at risk. This provides evidence of the programme’s effectiveness in diverse cultural settings. Similarly, the Australian Resourceful Adolescent Program, which uses a cognitive approach, successfully reduced depressive symptoms in 12-15 year olds (Sho et al., 2001).

The targeted ‘Coping with Stress Course’, a cognitive oriented group programme, has shown to reduce the incidence of depression in adolescents at high risk (Clarke et al., 1995). Participants attend fifteen group sessions, during which they are taught cognitive techniques to identify and challenge negative or irrational thoughts. Outcomes of a randomised controlled trial indicated that programme participants experienced a total incidence of depressive disorder over one year period approaching half that of the control group (14.5% vs. 25.7%). A randomised controlled trial of a similar intervention for children with parents suffering from a mental disorder, also showed a decrease in new and recurrent depressive episodes from 25% in the control group to 8% in the prevention condition over the first year after the intervention, and from 31% to 21% respectively over the second follow-up year (Clarke et al., 2001). The ‘Coping with Depression Course’ for adults has been adopted and implemented to scale in the Netherlands, showing reductions in depressive symptomatology, especially for those who had lower levels of symptoms at the beginning of the intervention (Allart-van Dam et al., 2003).

4.3. Addressing the negative impact of unemployment

An example of a work related intervention to develop personal skills is the JOBS programme for the unemployed, firstly developed in the USA (Price, Van Ryn and Vinokur, 1992), successfully disseminated in the USA, China, Korea and Finland (Vuori et al., 2002) and currently being implemented in the Netherlands and Ireland. This programme aims to enhance job search skills, self-esteem and sense of control, self-efficacy and inoculation against setbacks. The intervention was particularly beneficial to participants at high risk of depression. Other benefits included improved confidence, self-efficacy and re-employment (Vinokur, Price and Schul, 1995). In Box 4, the original Winning New Jobs Program
5. Reorienting health services

Reorienting health services emphasises that health is a shared responsibility among individuals, community groups, health professionals, health service institutions and governments. The reorientation of health services includes attention to health research, changes in professional education and training and a change in the organisation of health services including the needs of the individual as a whole person.

5.1. Including brief interventions in primary health care

Harmful substance use during pregnancy has important negative impacts on the mental health and development of the foetus, increasing the likelihood of premature deliveries, low birth weight, long-term neurological and cognitive-emotional development of children, and perinatal mortality (e.g. Brown and Sturgeon, in press; Tuthill et al. 1999). Being born prematurely, and low birth weight have led to adverse mental health outcomes and psychiatric disorders (Elgen, Sommerfelt and Markestad, 2002). Educational programmes to enable pregnant women to abstain from tobacco, alcohol and other drugs can have long-term mental health benefits on their children. For instance, Windsor et al. (1993) evaluated a 15 minute behavioural intervention for pregnant smokers, showing a 6% increase in smoking cessation. Among those who quit, their babies were 200 grams heavier at birth; cutting down smoking increased birth weight half this amount.

To date there have been relatively few efforts to integrate mental health promotion strategies in primary health care. One example is a collaborative European project that has developed a training manual for health care professionals in primary care to work with families to promote the psychological well being of children and to prevent the development of psychological and social problems (Puura et al., 2002; Tsantis et al., 2000). Primary health care providers have been trained in five European countries to conduct health promotion interviews with all mothers one month before and after birth. A counselling model is used with mothers identified at risk to promote children’s mental health and try to prevent the onset of child mental health difficulties (Puura et al., 2002).

Currently, another European project (Implementing Mental Health Promotion Action, IMPHA), has developed and pilot-tested the first training manual for primary health care professionals on mental health promotion for adults using problem solving skills training (www.impha.net).

5.2. Interventions for new mothers

The postpartum period can be a stressful time for new mothers. Recent epidemiological studies in low-income countries have noted increased prevalence of postnatal depression, reduced mental health and a strong relationship between poverty, gender, marital violence and postnatal depression (Patel, Rodrigues and DeSouza, 2002). In India, for example, more than one third of mothers report to be beaten by their husbands (Jejeebhoy, 1998). Although there is contradictory evidence of the effectiveness of antenatal programmes to prevent postpartum depression alone (Brugha et al., 2000; Morrell et al., 2000; Hayes, Muller and Bradley, 2001; Cooper et al., 2002), brief and long antenatal education programmes have led to reductions in depressive symptoms (Elliott et al., 2000;
shown to be effective in promoting mental health (Friedli, 2000). An example of a specific early intervention programme in first-episode psychosis is the Early Psychosis Prevention and Intervention Centre programme (EPPIC). Edwards and McGorry (2002) highlight some of the potential benefits of this early intervention which include: reduced morbidity; more rapid recovery; better prognosis; preservation of psychosocial skills; preservation of family and social supports and the decreased need for hospitalisation.

5.3. Hearing aids
An example wherein physical and mental health are closely related, is a study set in primary care clinics to assess whether hearing aids would improve the quality of life of elderly persons with hearing loss (Mulrow et al., 1990). A randomised control study was undertaken with 194 elderly veterans with impaired hearing. At baseline, 82% of the veterans reported adverse effects on quality of life due to hearing impairment, and 24% were depressed. After the intervention those in the intervention group as compared to the control group, showed significant improvements for social, emotional, communication and cognitive functions and depression scores. In this volume, Herrman and Jané-Llopis (2005) explore the implications of the links between mental and physical health and expand on the added value to assess mental health outcomes in existing health promotion initiatives with the aim to increase efficiency.

5.4. Early intervention for people with mental disorders
Mental health promotion within the mental health services adopts a more holistic approach towards mental health, taking into account people’s mental, physical, spiritual and emotional needs and draws on people’s own expertise in living and coping with mental distress. Programmes that promote supported employment strengthen opportunities for creativity and social support and reduce the stigma and discrimination associated with mental health problems. And what principles should be taken into account when deciding to adopt a given programme. Barry and colleagues (2005), present in this issue a discussion of the implementation conditions and principles that should be taken into account to ensure improved quality implementation. Patel (2005) underlines some key determinants of mental health in low income countries, identifying key areas for implementation. Moodie and Jenkins (2005) illustrate how the choices for implementation should be relevant for policy making, and Herrman and Jané-Llopis (2005) present the relationship between mental and physical health and suggest strategies for increasing intervention efficiency.

There is enough mental health promotion knowledge to move evidence into practice. However, this translation should be based on what works and should stimulate continuous evaluation and improvement of existing practices. Although the promotion of evidence-based practice and policy is needed worldwide, special attention and support should be provided to those countries where these types of strategies are less developed and needed most.

Acknowledgements
The development of this paper received support from the Health Promotion Unit at the Department of Health and Children in Ireland.

The authors are grateful to Mary Byrne of the Centre for Health Promotion Studies, National University of Ireland, Galway, and Mirjam Dorgtjesen, Milou Leunissen and Marjon Harbers of the Prevention Research Centre, Radboud University Nijmegen, for their research support in the preparation of earlier drafts of this paper. The authors are especially grateful to all colleagues who replied to the request of providing information on interventions from all over the world, and submitted detailed descriptions about the programmes and practices on mental health promotion in their countries.
### Table 1

#### Settings: Home

#### Examples of home based interventions

<table>
<thead>
<tr>
<th>Country</th>
<th>Programme name</th>
<th>Target group</th>
<th>Aims and objectives</th>
<th>Risk and protective factors</th>
<th>Type of research</th>
<th>Health impact</th>
<th>Social and economic impact</th>
</tr>
</thead>
<tbody>
<tr>
<td>South Africa</td>
<td>Mother-Infant Intervention Project (Cooper, Landman et al., 2002)</td>
<td>At risk mothers and their newborn infants, particularly in deprived areas</td>
<td>Promote health, secure attachments between parents/caregivers and their infants in order to develop healthy emotional cognitive and physical development of children</td>
<td>Secure parent-infant attachment; Parental emotional resources; Social support and information; Parent education and empowerment</td>
<td>Quasi-experimental design (pilot study)</td>
<td>Positive attitudes towards children; Positive mother-infant engagement</td>
<td>Reducing child abuse; Reducing child abuse; In the long run children have less problems later in life</td>
</tr>
<tr>
<td>Poland</td>
<td>Program Domowych Detektystów (Ostaszewski et al., 2000)</td>
<td>Children (pre-adolescents)</td>
<td>Prevent under-age drinking; Facilitate parent-child communication about alcohol and other substance use; Establishing effective family rules regarding under-age drinking</td>
<td>Under-age alcohol use; Intention to use substances; Being informed about alcohol; Parent-child communication; Peer support; Resistance skills</td>
<td>Quasi-experimental design</td>
<td>Reduction in alcohol use and intention to use; Increased knowledge about consequences of alcohol; Increased parent-child communication</td>
<td>Reported lower alcohol consumption</td>
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<tr>
<td>United Kingdom</td>
<td>Child Development Programme (Barker et al., 1992)</td>
<td>First time parents; Parenting problems</td>
<td>Empower parents</td>
<td>Parenting; Self-esteem; Self-control; Social support</td>
<td>Quasi-experimental design: Experimental matched community</td>
<td>50% lower child abuse rates</td>
<td>41% lower rate in the Child Protection Register</td>
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<tr>
<td>United Kingdom</td>
<td>Home start (Frost, et al., 1996; McAuley et al., 2004)</td>
<td>Families with children under five years old</td>
<td>Empower parents; Increase confidence and independence of the family; Promote mental health of children</td>
<td>Social support; Self-esteem; Stress</td>
<td>Quasi-experimental design</td>
<td>Increase in parental self-esteem; Increase in coping ability; Decrease in family dysfunction</td>
<td>Reported positive benefits in parents' lives and family functioning</td>
</tr>
<tr>
<td>Finland</td>
<td>An early home-based intervention (Aromen and Kurkela, 1996)</td>
<td>Families with newborns</td>
<td>Improve family interaction; Prevent psychiatric problems on the long term</td>
<td></td>
<td>Quasi-experimental design</td>
<td>Decrease in internalising and externalising problems at adolescent age</td>
<td>Long-term benefits in development of positive mental health; Less use of mental health services</td>
</tr>
</tbody>
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### Table 2: Setting: School
Examples of school based interventions

<table>
<thead>
<tr>
<th>Country</th>
<th>Programme</th>
<th>Target Group</th>
<th>Aims and objectives</th>
<th>Risk and Protective Factors</th>
<th>Type of Research</th>
<th>Health Impact</th>
<th>Social and Economic Impact</th>
</tr>
</thead>
<tbody>
<tr>
<td>Philippines</td>
<td>Youth Life Enrichment Programme (de Jesus, 2005)</td>
<td>Youth (12-17 years old)</td>
<td>Promote awareness of social issues related to mental health, commitment to social</td>
<td>Coping skills; Self-awareness; Communication skills</td>
<td>Post-intervention survey</td>
<td>Increase in self-reported understanding/knowledge of a range of personal development topics</td>
<td>Nationwide implementation; Government support; Student endorsement</td>
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<td>responsibility, spirituality, and prevention of drug abuse</td>
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<tr>
<td>Pakistan</td>
<td>School mental health programme (Rahman et al., 1998)</td>
<td>Students (12-16 years old)</td>
<td>Reduce the stigma surrounding mental illness-health and improving the understanding</td>
<td>Knowledge of mental health issues in rural areas</td>
<td>Quasi-experimental controlled design</td>
<td>Improved awareness of and attitudes towards mental health issues amongst schoolchildren, their parents, friends, and neighbours</td>
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<td>of disorders of mental health in the rural community</td>
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<td>Norway</td>
<td>Bullying Prevention Programme (Olweus et al., 1999)</td>
<td>Students (6-15 years old)</td>
<td>Reduce existing bully/victim problems inside and outside the school setting; Prevent</td>
<td>School climate; Self-esteem Adult-student-peer</td>
<td>Experimental design</td>
<td>Reduction (by 50% or more in most comparisons) in reports of bullying and victimization</td>
<td>Reduced antisocial behaviour e.g. vandalism, fighting, theft and truancy; Improved social climate</td>
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<td>development of new bully/victim problems; Improve peer relations; Reduce</td>
<td>interaction; Attitudes towards bullying; Anxiety;</td>
<td>(RCT): experimental/</td>
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<td>opportunities and rewards for bullying</td>
<td>Permissive parenting</td>
<td>control group</td>
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<tr>
<td>USA</td>
<td>PARHS – Promoting Alternative Thinking Strategies (Greenberg et al., 1998)</td>
<td>Students (6-11 years old),</td>
<td>Promote social/ emotional competence</td>
<td>Self-control; Social competence; Peer relationships;</td>
<td>Experimental design</td>
<td>Decreased symptoms of anxiety and depression; Increased understanding and recognition of emotions; Improvements in social problem solving</td>
<td>Reduction in conduct problems and aggression</td>
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<td></td>
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<td>including all children, but</td>
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<td>Interpersonal problem-solving skills; Emotional literacy</td>
<td>(RCT): experimental/</td>
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<td>also specific groups like</td>
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<td>deaf children or behaviourally at-risk children</td>
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<tr>
<td>Australia</td>
<td>Queensland Early Intervention and Prevention of Anxiety Project (Badds et al., 1997; Badds et al, 1999)</td>
<td>Children (7-14 years old) at risk for anxiety disorders</td>
<td>Prevention of anxiety symptoms and anxiety disorders</td>
<td>Coping skills; Emotional resilience; Parental coping skills</td>
<td>Experimental design (RCT): experimental/ control group</td>
<td>Reduction in anxiety symptoms; Prevention of onset of new anxiety disorders</td>
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<tr>
<td>USA</td>
<td>SCPY/YA – Social Competence Promotion Program for Young Adolescents (Weiszberg et al., 1997)</td>
<td>Adolescents (in 5 to 8th grade)</td>
<td>Promote social and emotional competence in order to prevent high risk behaviours such as substance use, high-risk sexual behaviour and delinquency</td>
<td>Social competencies; Self-control; Communication skills; Problem solving skills; Stress management skills; Substance use; Antisocial and aggressive behaviour</td>
<td>Experimental design (RCT): experimental/ control group</td>
<td>More adaptive stress management strategies; Improved alternative solutions to problems</td>
<td>Less self-reported antisocial and delinquent behaviour; Improved pro-social values; Improved teacher-rated peer relations and behaviour</td>
</tr>
</tbody>
</table>
### Table 3: Setting: Workplace
Examples of interventions at the workplace or for the unemployed

<table>
<thead>
<tr>
<th>Country</th>
<th>Programme name</th>
<th>Target group</th>
<th>Aims and objectives</th>
<th>Risk and protective factors</th>
<th>Type of research</th>
<th>Health impact</th>
<th>Social and economic impact</th>
</tr>
</thead>
<tbody>
<tr>
<td>USA</td>
<td>JOBS programme (Price et al., 1992)</td>
<td>Involuntary recently unemployed adults</td>
<td>Seek effectively reemployment; Cope with the multiple challenges of unemployment and job-search</td>
<td>Coping skills; Job-seeking skills; Sense of control; Self-efficacy; Helplessness; Social support</td>
<td>Experimental design (RCT): Experimental/ control group</td>
<td>More job satisfaction and motivation; Higher self and job seeking confidence; Decreases in depressive symptoms (39%-29%)</td>
<td>Finding jobs more quickly; Better jobs and income; Cost: $298 per person. Benefits: $720 per person after 32 months, $1,649 for the government per person</td>
</tr>
<tr>
<td>Finland</td>
<td>The Työhin Job Search Program (Vuori et al., 2002; Vuori et al., in press)</td>
<td>Long-term unemployed adults</td>
<td>Seek effectively reemployment; Cope with the multiple challenges of unemployment and job-search</td>
<td>Coping skills; Job-seeking skills; Sense of control; Self-efficacy; Helplessness; Social support</td>
<td>Experimental design (RCT): Experimental/ control group</td>
<td>Higher and better quality of reemployment; Decrease in psychological distress and depressive symptoms; Increase in self esteem</td>
<td>Socio-economic benefits from improved employment outcomes</td>
</tr>
<tr>
<td>The Netherlands</td>
<td>Stress prevention training (Bekker et al., 2001)</td>
<td>Recently ill or working employees with work related stress complaints, without any other psychological problems</td>
<td>Improve coping skills in order to build resistance against work stress</td>
<td>Coping skills/ capability; Social support</td>
<td>Quasi experimental design</td>
<td>Less psychological and somatic complaints; Less stress; Use of more active coping; Higher capability for managing new situations</td>
<td>Increase social support seeking</td>
</tr>
</tbody>
</table>
### Table 4  Setting: Community

Examples of interventions in the community

<table>
<thead>
<tr>
<th>Country</th>
<th>Programme</th>
<th>Target Group</th>
<th>Aims and objectives</th>
<th>Risk and Protective Factors</th>
<th>Type of Research</th>
<th>Health Impact</th>
<th>Social and Economic Impact</th>
</tr>
</thead>
<tbody>
<tr>
<td>United Kingdom</td>
<td>You in Mind (Barker et al., 1993)</td>
<td>National media audience (adults)</td>
<td>Promote greater understanding of mental health problems; Change coping or help-seeking behaviour</td>
<td>Knowledge about psychological problems; Behavioural intentions towards mental health problems</td>
<td>Pre-post stratified random sample</td>
<td></td>
<td>Improved mental-health-related understanding and behavioural intentions</td>
</tr>
<tr>
<td>Norway</td>
<td>Norwegian Mental Health Campaign (Sogaard and Fonnebo, 1993)</td>
<td>National media audience age 14+</td>
<td>Changing knowledge and attitudes about mental health, and willingness to communicate about it</td>
<td>Knowledge about psychological problems; Behaviour towards mental health problems</td>
<td>Pre-post stratified random sample with post-control group</td>
<td></td>
<td>Wide penetration; Improved knowledge about and attitudes towards mental health problems</td>
</tr>
<tr>
<td>Ireland</td>
<td>Community Mothers Programme (Johnson et al., 2003)</td>
<td>Socially disadvantaged first-time mothers</td>
<td>Provide support to first-time parents in rearing their children up to 1 year of age</td>
<td>Mutual support; Empowerment; Social deprivation; Parenting skills; Maternal self-esteem</td>
<td>Experimental design (RCT): experimental/control group</td>
<td>Increased immunisation rates; Better dietary intake; Improved maternal psychological health</td>
<td>Increased rates of mothers reading to their children; More positive maternal feelings; Increased maternal involvement in personal development programmes</td>
</tr>
<tr>
<td>United Kingdom</td>
<td>Rural Mental Health Project (Barry, 2003)</td>
<td>Community members of two rural communities on the border region of the Republic and Northern Ireland</td>
<td>Community engagement and participation Community awareness of depression and suicide; Help-seeking attitudes and supports; Skill development Re-orientation of services</td>
<td></td>
<td>Quasi-experimental design</td>
<td>Improved community awareness concerning suicide and depression; Improved attitudes towards help-seeking; Improved job search skills; Improved awareness of supports, services and help-seeking among young people</td>
<td>Enhanced capacity to engage with local services; Sustainable school-based and employment programmes put in place; Inter-agency and cross-sectoral collaboration established; Cross border collaboration and co-operation in implementing local programmes</td>
</tr>
</tbody>
</table>
References


References


References


